

ADOPTED 2005 BUDGET**DEPT:** MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM**UNIT NO.** 5600**FUND:** Enterprise - 0083**OPERATING AUTHORITY & PURPOSE**

The Department of Parks and Public Infrastructure – Transportation Division provides public transit services through the Milwaukee County Transit System (MCTS). Direct management and operation of the transit system, including Paratransit Services, is provided by Milwaukee Transport Services, Inc., a private, non-profit corporation under contract to the County. The corporation uses Transit facilities and equipment owned and provided by Milwaukee County.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are under the Americans with Disabilities Act (ADA) eligible.

The Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division provides County oversight, conducts various transit related studies, and prepares and administers Federal and State transit

grants. The Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division also facilitates the acquisition of capital equipment and provides design and construction services for capital facilities, as well as major maintenance projects.

GENERAL SUMMARY

This is a programmatic representation of the Transit Services budget. Each unit presentation includes a fiscal summary, program description and budgetary highlights. The Transit operations description indicates the number of authorized positions assigned to the unit and a departmental summary of changes. The Transit Policy and Capital Acquisition program has no authorized positions but is crosscharged for services provided by the Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division.

BUDGET SUMMARY				
Account Summary	2003 Actual	2004 Budget	2005 Budget	2004/2005 Change
Personal Services (w/o EFB)	\$ 0	\$ 0	\$ 0	\$ 0
Employee Fringe Benefits (EFB)	0	0	0	0
Services	395,700	431,206	360,600	(70,606)
Commodities	365,079	460,000	440,000	(20,000)
Transit Operations	114,720,905	119,770,984	120,401,049	630,065
Other Charges	20,400,704	21,206,294	21,921,741	715,447
Capital Outlay	710,479	872,500	838,500	(34,000)
County Service Charges	2,107,258	2,314,325	2,437,639	123,314
Abatements	(425,455)	(339,543)	(212,331)	127,212
Total Expenditures	\$ 138,274,670	\$ 144,715,766	\$ 146,187,198	\$ 1,471,432
State & Federal Revenue	76,608,816	76,957,610	78,796,651	1,839,041
Other Direct Revenue	1,058,960	937,500	1,199,600	262,100
Transit Revenue	40,530,966	45,057,476	44,839,177	(218,299)
Total Revenues	\$ 118,198,742	\$ 122,952,586	\$ 124,835,428	\$ 1,882,842
Direct Property Tax Levy	\$ 20,075,928	\$ 21,763,180	\$ 21,351,770	\$ (411,410)

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ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2003 Actual	2004 Budget	2005 Budget	2004/2005 Change
Central Service Allocation	\$ 375,359	\$ 294,305	\$ 166,773	\$ (127,532)
Courthouse Space Rental	0	0	0	0
Document Services	0	0	0	0
Tech Support & Infrastructure	0	0	0	0
Distribution Services	0	0	1	1
Telecommunications	0	0	0	0
Records Center	0	0	0	0
Radio	38,899	34,042	35,414	1,372
Personal Computer Charges	0	0	0	0
Applications Charges	0	0	0	0
Total Charges	\$ 414,258	\$ 328,347	\$ 202,188	\$ (126,159)
Direct Property Tax Levy	\$ 20,075,928	\$ 21,763,180	\$ 21,351,770	\$ (411,410)
Total Property Tax Levy	\$ 20,490,186	\$ 22,091,527	\$ 21,553,958	\$ (537,569)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY									
DIVISION		2003 Actual		2004 Budget		2005 Budget		2004/2005 Change	
Transit Operations	Expenditure	\$	131,897,330	\$	137,498,278	\$	138,522,790	\$	1,024,512
	Revenue		40,530,966		45,057,476		44,839,177		(218,299)
	Tax Levy	\$	91,366,364	\$	92,440,802	\$	93,683,613	\$	1,242,811
Transit Policy and Capital Acquisition	Expenditure	\$	6,653,130	\$	7,217,488	\$	7,664,408	\$	446,920
	Revenue		77,667,776		77,895,110		79,996,251		2,101,141
	Tax Levy	\$	(71,014,646)	\$	(70,677,622)	\$	(72,331,843)	\$	(1,654,221)

MISSION

The Milwaukee County Transit/Paratransit System exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

DEPARTMENT DESCRIPTION

The *Transit Operations Program* includes all activities necessary for the efficient, day-to-day management and operation of the Milwaukee County Transit System, including the Paratransit System, by Milwaukee Transport Services, Inc., a private nonprofit corporation under contract with Milwaukee County. The corporation employs a work force totaling approximately 1,400 employees who are assigned to four major functional classifications: Administration, Finance, Operations and Marketing.

The *Transit Policy and Capital Acquisition* program is performed by the Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division and is responsible for all studies related to transit planning, the replacement and acquisition of transit capital assets, and providing design and construction services for capital facilities. In addition, this division develops and submits grant applications and administers approved State and Federal grants valued at \$79 million per year.

BUDGET HIGHLIGHTS**Fixed-Route Transit Operations**

- The 2005 budget was developed with no increase in passenger fares.

ADOPTED 2005 BUDGET

DEPT: MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

UNIT NO. 5600

FUND: Enterprise - 0083

- Transit passenger revenue is projected to be \$38,600,000, a decrease of \$256,108 (0.7%) compared to the 2004 budget. The projected decrease in passenger revenue is based on actual passenger revenue experience during the first quarter of 2004 and a slight reduction in service miles provided.
- Bus miles and hours operated are projected to decrease 1.1% and 1.0%, respectively, compared to the 2004 budget. The reductions in 2005 are the result of budgeting a full year of service cuts for service cuts that occurred in mid-2004, and reductions in Job Access and Waukesha County service.
- Operating expenses for fixed route service are estimated to be \$118,356,231, an increase of 592,878 (0.5%) compared to the 2004 budget.
- In 2005 Transit is undergoing an examination of administrative functions. Owing to this initiative, total administrative expenses decline by \$436,000.
- Eliminate self-insurance reserve for a savings of \$637,500. In 1985, MCTS dropped its insurance coverage for catastrophic public liability and property damage claims due to exorbitant rate increases and the fact that only one claim in the amount of \$37,000 had ever been made against the insurance. At the direction of Milwaukee County, MCTS created a \$1,000,000 fund as an excess self-insurance reserve over a two-year period, 1985 and 1986. This reserve fund is dissolved in 2005.
- In 2005 radio maintenance work will be performed in-house using trained maintenance department employees. This results in a savings of \$100,000.
- Expenditures for bus repair materials are reduced \$62,500 to reflect a surplus of bus repair materials that Transit projects at year-end 2004.

Paratransit Operations

- The passenger fares will be \$3.25 per one-way trip, the same as 2004.
- Transportation expense is \$18,921,741, an increase of \$394,447 (2.1%) from the 2004 budget. The increase in expenses is the result of van service cost increases partially offset by the transfer of Curative Rehabilitation trips to the Department of Health and Human Services-Disabilities Service Division (DSD).
- Total trips are estimated at 1,074,104, a decrease of 57,826 (5.1%) from the 2004 budget and an increase of 13,579 (1.2%) from 2003 actual ridership. The reduction in trips is primarily the result of Curative trips being transferred to the Department of Health and Human Services-Disabilities Services Division.
- Overall productivity for the van service is projected to be 1.89 rides per hour in 2005 compared to 1.99 in 2004 and 1.90 in 2003.

Transit Policy and Capital Acquisition

- State operating assistance is expected to remain at the 2004 budget amount of \$56,811,781.
- State Specialized Transportation assistance is projected to increase \$21,441 to \$906,070.
- Federal formula funds used for operations (capitalized maintenance) will increase \$2,000,000, from \$16,400,000 to \$18,400,000.
- Other State and Federal funding to support CMAQ and Job Access programs decreases \$230,000, from \$600,000 to \$370,000, due to the elimination of Waukesha County Job Access service operated by MCTS.

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ACTIVITY AND STATISTICAL SUMMARY			
	2003 Actual	2004 Budget	2005 Budget
Buses Assigned	505	518	478
Buses Operated	412	391	391
Bus Miles	19,745,234	19,287,049	19,069,591
Bus Hours	1,468,383	1,433,713	1,419,703
Revenue Passengers	47,952,308	47,632,340	48,000,000
Cost Per Mile	\$ 5.74	\$ 6.11	\$ 6.21
Cost Per Revenue Passenger	\$ 2.36	\$ 2.47	\$ 2.47
Revenue Per Revenue Passenger	\$ 0.74	\$ 0.82	\$ 0.80
Farebox Recovery Ratio	31.12%	33.00%	32.16%
Transit Plus Enrollment	16,000	18,000	18,000
Transit Plus Ridership	1,060,525	1,131,930	1,074,104
Transit Plus Cost/Ride	\$ 17.56	\$ 17.43	\$ 18.78
Van Service - Trips Per Hour	1.90	1.99	1.89

BUS FARES					
	2001	2002	2003	2004	2005
Adult Cash	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.75	\$ 1.75
Adult Weekly Pass	\$ 11.00	\$ 12.00	\$ 12.00	\$ 13.00	\$ 13.00
Adult Ticket (10)	\$ 11.00	\$ 12.00	\$ 12.00	\$ 13.00	\$ 13.00
Children Ages 6 to 11 (Half Fare)	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.85	\$ 0.85
Children's Ticket (10) (Half Fare)	\$ 7.50	\$ 7.50	\$ 7.50	\$ 8.50	\$ 8.50
Senior Citizens and Handicapped (Half Fare)	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.85	\$ 0.85
Senior/Handicapped Ticket (10) (Half Fare)	\$ 7.50	\$ 7.50	\$ 7.50	\$ 8.50	\$ 8.50
Students with Permit	\$ 1.00	\$ 1.10	\$ 1.10	\$ 1.30	\$ 1.30
Student Ticket (10)	\$ 9.00	\$ 10.00	\$ 10.00	\$ 11.00	\$ 11.00
Student Regular Weekly Pass	\$ 9.50	\$ 10.00	\$ 10.00	\$ 11.00	\$ 11.00
Student Special Weekly Pass	\$ 9.50	\$ 10.50	\$ 10.50	\$ 11.50	\$ 11.50
U-Pass	\$ 33.00	\$ 35.00	\$ 35.00	\$ 38.00	\$ 38.00
Commuter Value Pass	\$ 111.00	\$ 117.00	\$ 117.00	\$ 126.00	\$ 126.00
Freeway Flyers	Applicable Fare Plus \$.30	Applicable Fare Plus \$.30	Applicable Fare Plus \$.30	Applicable Fare Plus \$.30	Applicable Fare Plus \$.30
Flyers Ticket (10)	\$ 14.00	\$ 15.00	\$ 15.00	\$ 16.00	\$ 16.00

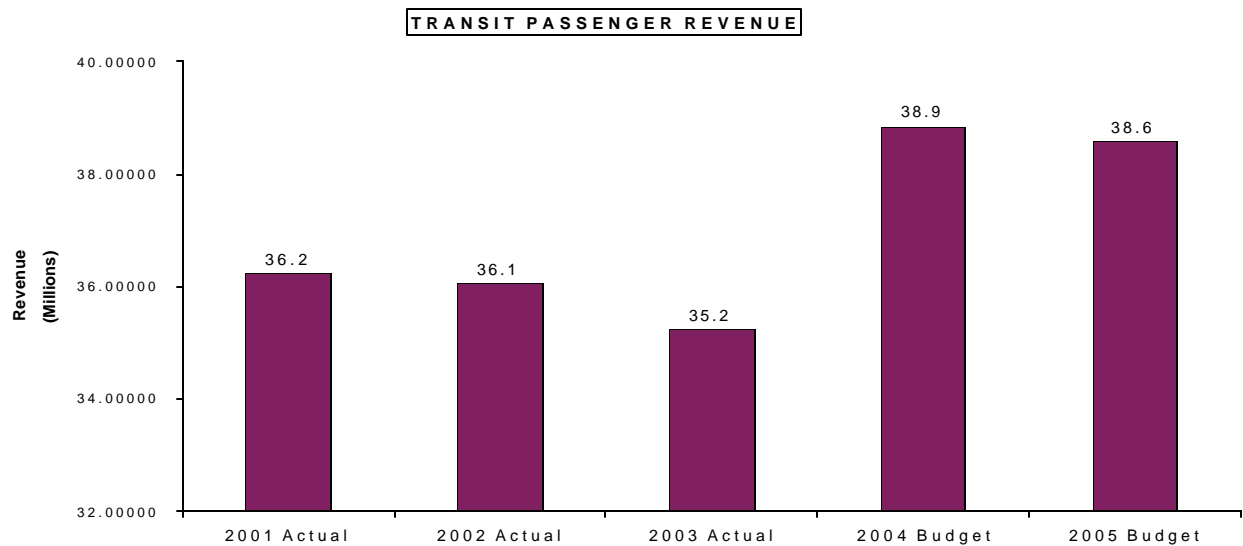
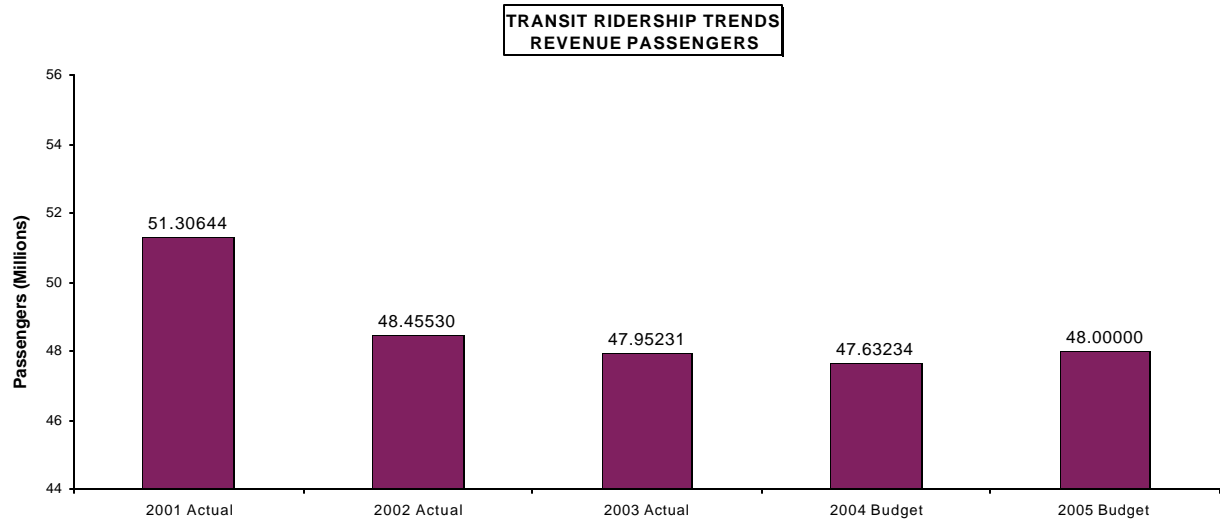
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<u>Year/Type</u>	<u>Enrollment</u>	<u>Taxi Trips</u>	<u>Van Trips</u>	<u>Agency Trips</u>	<u>All Trips</u>
1992 Actual	8,678	71,975	334,320		406,295
1993 Actual	10,066	81,591	341,899		423,490
1994 Actual	12,250	91,794	388,591		480,385
1995 Actual	15,178	113,497	416,656		530,153
1996 Actual	16,864	125,613	408,218		533,831
1997 Actual	17,634	135,660	589,970		725,630
1998 Actual	15,229	150,832	412,958	216,000	779,790
1999 Actual	16,355	154,717	492,595	241,590	888,902
2000 Actual	15,000	192,170	525,843	266,348	984,361
2001 Actual	15,900	204,779	557,005	265,407	1,027,191
2002 Actual	16,750	193,345	594,303	260,393	1,048,041
2003 Actual	16,000	171,837	636,865	251,823	1,060,525
2004 Budget	18,000	187,200	660,450	284,280	1,131,930
2005 Budget	18,000	162,000	695,104	217,000	1,074,104

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